IMPLEMENTATION OF GREEN PRACTICE LEADING TO GREEN HOTEL AT CLAY CRAFT RESTAURANT AT RENAISSANCE BALI ULUWATU RESORT & SPA



KADEK VANDY DARMA SAPUTRA

TOURISM DEPARTMENT POLITEKNIK NEGERI BALI BADUNG 2022

THESIS

IMPLEMENTATION OF GREEN PRACTICE LEADING TO GREEN HOTEL AT CLAY CRAFT RESTAURANT AT RENAISSANCE BALI ULUWATU RESORT & SPA



KADEK VANDY DARMA SAPUTRA NIM. 1815834036

TOURISM BUSINESS MANAGEMENT STUDY PROGRAM
TOURISM DEPARTMENT
POLITEKNIK NEGERI BALI
BADUNG
2022



KEMENTERIAN PENDIDIKAN, KEBUDAYAAN, RISET, DAN TEKNOLOGI POLITEKNIK NEGERI BALI

Jalan Kampus Bukit Jimbaran, Kuta Selatan, Kabupaten Badung, Bali – 80364

Telp. (0361) 701981 (hunting) Fax. 701128 Laman: www.pnb.ac.id Email: poltek@pnb.ac.id

STATEMENT OF ORIGINALITY

The undersigned below,

Name : Kadek Vandy Darma Saputra

NIM : 1815834036

Study Program : Tourism Business Management

Tourism Department, Politeknik Negeri Bali

I hereby declare that my thesis entitled:

IMPLEMENTATION OF GREEN PRACTICE LEADING TO GREEN HOTEL AT CLAY CRAFT RESTAURANT AT RENAISSANCE BALI ULUWATU RESORT & SPA

which content is my own work, thereby free from plagiarism. Being stated, I am ready to bear the risk or any sanctions impose to me in accordance with regulation.

Badung, July 2022 Who made the statement,



Kadek Vandy Darma Saputra

IMPLEMENTATION OF GREEN PRACTICE LEADING TO GREEN HOTEL AT CLAY CRAFT RESTAURANT AT RENAISSANCE BALI ULUWATU RESORT & SPA

THESIS

This thesis is submitted to Tourism Department of Politeknik Negeri Bali in Partial Fulfillment of the Requirement for the Degree of Applied Bachelor in Tourism



TOURISM BUSINESS MANAGEMENT STUDY PROGRAM
TOURISM DEPARTMENT
POLITEKNIK NEGERI BALI
BADUNG
2022

THESIS

IMPLEMENTATION OF GREEN PRACTICE LEADING TO GREEN HOTEL AT CLAY CRAFT RESTAURANT AT RENAISSANCE BALI ULUWATU RESORT & SPA

KADEK VANDY DARMA SAPUTRA NIM. 1815834036

Has been kindly approved and accepted by:

Supervisor I,

Supervisor II,

I Gusti Agung Mas Krisna Komala Sari, S.Si, M.Si

NIP. 198809282014042001

Dra. Ni Nyoman 77 yuni, MM NIP. 196212311990102001

Acknowledge by

Head of Tourism Department,

Prof. Ni Made Ernawati, MATM., Ph.D NIP.196312281990102001

THESIS

IMPLEMENTATION OF GREEN PRACTICE LEADING TO GREEN HOTEL AT CLAY CRAFT RESTAURANT AT RENAISSANCE BALI ULUWATU RESORT & SPA

Has been examined and passed the examination on: Tuesday, August 02nd, 2022

EXAMINERS
HEAD:

I Gusti Agung Mas Krisna Komala Sari, S.Si, M.Si
NIP.198809282014042001

MEMBERS:

1. Drs. I Ketut Astawa, MM
NIP. 196107211988111001

2. Elvira Septevany, S.S, M.Li.

NIP. 198909262019032017

Ewwal.

PREFACE

Foremost, I would like to thank God almighty who has been given His blessing to the writer to compose thesis, therefore the writer can finish a thesis entitled "Implementation of Green Practice Leading to Green Hotel At Clay Craft Restaurant at Renaissance Bali Uluwatu Resort & Spa". The Thesis as one of term to compose bachelor of Diploma 4 Tourism Business Management in Tourism Department in Politeknik Negeri Bali. In this occasion, the writer would like to thank profusely to those who always provide support, guidance and assistance during the compilation and writing process:

- 1. I Nyoman Abdi, SE, M.eCom., as Director of Politeknik Negeri Bali, who has given the writer opportunity to gain knowledge at Politeknik Negeri Bali
- 2. Prof. Ni Made Ernawati, MATM., Ph.D., as the Head of Tourism Department at Politeknik Negeri Bali, for the direction and guidelines during the period of the writer's study.
- 3. Dr. Drs. Gede Ginaya, M.Si., as the Secretary of Tourism Department at Politeknik Negeri Bali, for the direction and guidelines during the writer's study.
- 4. Dra. Ni Nyoman Triyuni, M.M., as the Head of Tourism Business Management and Supervisor II who has been willingly taking her time to give a bunch of guidances during create the thesis and provide guidance to complete this thesis.
- 5. Ni Luh Eka Armoni, SE., M.Par as Training Coordinator who has provided suggestion related to training program.

- 6. I Gusti Agung Mas Krisna Komala Sari, S.Si, M.Si as Supervisor I who provide guidance and advise to complete this thesis.
- 7. Mr. I Putu Mangku and Mrs. Ni Putu Sudarmika, beloved parent, for the endless supports and loves.
- 8. All my friends from the Tourism Business Management Study Program, who always provide motivation, support, enthusiasm, and inspiration for the writer are so that this thesis could be complete properly.
- All Lecturers of Tourism Department for the knowledge and education given to the writer and all the students.
- 10. Mr. Adi Asmarajaya, as Beverage & Food Service Director who willingly gave the writer knowledge, giving the writer opportunity to do internship and informantion to support this research.

For that with all humility the writer expects some critics and suggestions especially from readers and hope that this report could be beneficial for the study as well as development of tourism industry.

Badung, June 2022

The Writer

ABSTRAK

Penelitian ini dilakukan untuk mengetahui penerapan green practice di Clay Craft Restaurant dan green practice menuju ke green hotel Renaissance Bali Uluwatu Resort & Spa. Penelitian ini bertujuan untuk mengetahui implementasi green practice di Clay Craft Restaurant dan keterkaitannya. Variabel yang digunakan adalah green practice dan green hotel. Total key informan ada lima. Metode pengumpulan data yang digunakan adalah wawancara, dokumentasi, kuesioner. Teknik analisis data yang digunakan adalah deskriptif kualitatif dan statistik deskriptif. Hasil penelitian menunjukan bahwa green practice memiliki nilai persentase sebesar 79,17 persen. Terdiri dari, Green Food (100,00 persen), Green Action (87,50 persen), dan Green Donation (50,00 persen). Green Practice menuju ke Green Hotel menunjukkan nilai persentase 79,22 persen. Clay Craft Restaurant harus meningkatkan penerapan Green Practice untuk semua indikator terutama Green Donation dan Green Action.

Kata Kunci: Green Practice, Implementasi, Green Hotel, Restoran

ABSTRACT

The research work was conducted to find out the implementation of green

practice at Clay Craft Restaurant and green practice lead to green hotel at

Renaissance Bali Uluwatu Resort & Spa. The basic problem that led to this research

aim to to find out the implementation of green practice at Clay Craft Restaurant and

their relationship. The variables used are green practice and green hotel. The total

key persons are five. Data collection method used are interview, documentation,

questionnaires. Data analysis technique used are descriptive qualitative and

descriptive statistics. The implementation of green practice has a percentage value

of 79,17 percent. Consist of, Green Food (100,00 percent), Green Action (87,50

percent), and Green Donation (50,00 percent). Green Practice lead to the Green

Hotel show an percentage value of 79,22 percent. Clay Craft Restaurant should

improve the implementation of Green Practice to all indicators, especially the green

donation and green action.

Keywords: Green Practice, Implementation, Green Hotel, Restaurant

 \mathbf{X}

TABLE OF CONTENTS

Cont	ents Page	Ĵ
THE	SIS	i
THE	SISi	i
STA	TEMENT OF ORIGINALITYii	i
THE	SISiv	7
THE	SIS	7
THE	SISv	i
PRE	FACE vi	i
ABS	<i>TRAK</i> ix	ζ.
ABS'	ΓRACT	ζ.
TAB	LE OF CONTENTSx	i
LIST	OF FIGURESxiii	i
LIST	C OF TABLES xv	7
LIST	OF APPENDIXESxvi	i
СНА	PTER I INTRODUCTION	L
1.1	Background 1	
1.2	Problems of The Research	3
1.3	Purpose of The Research	
1.4	Benefits of The Research	
СНА	PTER II LITERATURE REVIEW5	5
	Theoritical Basis	
	Hotel	
2.1.2	Departments	3
	Food & Beverage	
	Green Practice	
	Green Hotel 12	
	Previous Researches	
СНА	PTER III RESEARCH METHODOLOGY 19)

3.1 L	Location and Period of Research	19
3.2 R	Research Object	19
3.3 V	Variable Identification	20
3.4 I	Definition of Operational Variable	20
3.4.1	Green Practice	20
3.4.2	Green Hotel	22
3.5	Types and Data Source	24
3.5.1	Data Types	24
3.5.2	Data Source	24
3.6	Method of Determining Key Informan	25
	Data Collection Methods	
3.7.1	Observation	26
3.7.2	Interview	26
3.7.3	Focus Group Discussion	27
3.7.4	Questionnaire	27
3.7.5	Literature Review	28
3.7.6	Documentation	28
3.8	Data Analysis Technique	28
3.8.1	Descriptive Qualitative	29
3.8.2	Descriptive Statistics	31
СНА	PTER IV DISCUSSION	33
4.1	Overview of Renaissance Bali Uluwatu Resort & Spa	
4.1.1	History of Renaissance Bali Uluwatu Resort & Spa	
4.1.2	Hotel Facilities	34
4.1.3	Hotel Organizational Structure	46
4.1.4	Description of Duties and Responsibilities	46
4.2	Results and Discussion of Research	48
4.2.1	Implementation of Green Practice at Clay Craft Restaurant	49
	Green Practice Lead to Green Hotel	
СНА	PTER V CONCLUSION AND SUGGESTION	87
5.1	Conclusions	
5.2	Suggestion	
REF	ERENCES	91
A DDI	FNDIYES	04

LIST OF FIGURES

Figure 4 1 Deluxe Twin Bed	35
Figure 4 2 Deluxe Ocean King Bed	35
Figure 4. 3 Deluxe Terrace Ocean View Twin Bed	36
Figure 4 4 Junior Suite King Bed	36
Figure 4 5 Executive Suite King Bed	37
Figure 4 6 Family Loft Suite King	
Figure 4 7 Presidential Villa	38
Figure 4 8 Clay Craft Restaurant	39
Figure 4 9 Double Ikat Restaurant	39
Figure 4 10 Pottery Class Studio	40
Figure 4 11 R Bar	41
Figure 4 12 Roosterfish Beach Club	41
Figure 4 13 The Spa	
Figure 4 14 Kids Club	43
Figure 4 15 Departure Lounge	44
Figure 4 16 Wedding Chapel	45
Figure 4 17 Ballroom	45
Figure 4 18 Hotel Organizational Structure	46
Figure 4 19 Beverage & Food Service Organizational Structure	
Figure 4. 20 Caution of energy saving	50
Figure 4. 21 Caution of water saving	50
Figure 4. 22 Straw	50
Figure 4. 23 Take Away Boxes	51
Figure 4. 24 Recycled Gallons and Bottles	51
Figure 4. 25 Exhaust Kitchen to Prevent Air Pollution	52
Figure 4. 26 Separated Waste Disposal	52
Figure 4. 27 Organic product for Clay Craft Restaurant	53
Figure 4. 28 Shopping Note from Unit Pengelola Barang dan Jasa Kutuh	53
Figure 4. 29 Shopping Note from Darma Pangan Supplier Jimbaran	53
Figure 4. 30 Babi Bali Asli	54
Figure 4 31 Menu of Clay Craft Restaurant	54
Figure 4. 32 Donation in the form of stationery	55
Figure 4 33 Donate/funding to Yayasan Peduli Anak Indonesia	56
Figure 4. 34 Model Implementation of Green Practice at Clay Craft Restaurant	at
Renaissance Bali Uluwatu Resort and Spa	59
Figure 4. 35 Model Green Practice Lead to Green Hotel at Clay Craft Restaura	nt
at Renaissance Bali Uluwatu Resort and Spa	67
Figure 5. 1 Interview and fill a questionnaire with the Director of Beverage and	d
Food Department	
	10
E	

Figure 5. 2 Interview and fill a questionnaire with Asst. L&D Manager Human		
Resources	105	
Figure 5. 3 Interview and fill a questionnaire with the Manager of Clay Craft		
Restaurant	105	
Figure 5. 4 Interview and fill a questionnaire with the Supervisor at Clay Craft		
Restaurant	106	
Figure 5. 5 Interview and fill a questionnaire with a staff of Clay Craft Restaurant		
	106	
Figure 5. 6 Validation Table for Green Practice Model	109	
Figure 5. 7 Statement letter of research data verification and validation	109	
Figure 5. 8 Validation Table for Green Practice Lead to Green Hotel Model	110	

LIST OF TABLES

Table 3. 1 Indicator of Green Practice	22
Table 3. 2 Indicator of Green Hotel	23
Table 4. 1 Types of Meeting Rooms	44

LIST OF APPENDIXES

Appendix 1	94
Appendix 2.	102
Appendix 3.	105
Appendix 4.	
Appendix 5.	

CHAPTER I

INTRODUCTION

1.1 Background

Regency that would like to be a green hotel. Hotels are a major energy and water intensive sector in the tourism and hospitality industries since they consume enormous amount of energy and resources (e.g. water, lighting, and many disposable products) in their daily operations, which has posed a great challenge to the environment (Verma & Chandra, 2018). In its operational activities can endanger environmental sustainability. This is due to the very high level of consumption of energy, water, and non-durable goods, (Azila et al., 2014)

Therefore, implementing green hotel is very important to protect environment. Green hotel is one of form of hotel development and management sustainable with the concept environmentally friendly development play an important role in mitigating Gas Green House in conservation efforts and energy and water efficiency which consists of: environmentally friendly hotel management, insightful hotel operations environment, land use, efficiency use of building materials, water efficiency, energy efficiency, air quality, and waste management (Ministry of Tourism of the Republic of Indonesia, 2016). The guidelines for standardization and certification of ASEAN Tourism on green hotels have the following requirements: Environmental policies and steps for hotel operations, Use of environmentally friendly products, partnerships with local

communities, human resources, waste management, energy efficiency, water efficiency, quality management air, noise control, wastewater treatment, and management of toxic chemical disposal (Sinangjoyo, 2015).

Based on the previous theory regarding green hotels, it can be said that the implementation of green hotels is very important for every hotel, one of them is the Renaissance Bali Uluwatu Resort & Spa hotel. Renaissance Bali Uluwatu Resort & Spa would like to achieve a green hotel. Therefore, Renaissance Bali Uluwatu Resort & Spa implements a green hotel through the implementation of green practices.

The term green is related to environmentally friendly. Other similar terms are green practice, green approach, green or green attributes, and environmental practice (Hieu & Rašovská, 2017). Green practice can be defined as a practice consisting of efficient use of energy and water, recycling, sustainable food, reducing waste and also pollution (Atzori et al., 2018). Green practices or environmentally friendly movements are generally described through the 3R, namely: reduce, reuse, recycle (Leonardo et al., 2014).

One of each departements that implements green practice in this hotel is the beverage & food department, this department has several outlets in implementing green practice, one of them is Clay Craft Restaurant. Clay Craft Restaurant is a main restaurant at Renaissance Bali Uluwatu Resort & Spa. Clay Craft Restaurant is a place for breakfast, lunch and dinner. This restaurant has implemented green practice. However, in practice, Clay Craft Restaurant has not been maximized in the application of green practice as proposed by Leonardo et al., (2014) regarding

green practice and also the Renaissance Bali Uluwatu Resort & Spa hasn't had Green Hotel certificate. Through implementing green practice at Clay Craft Restaurant at Renaissance Bali Uluwatu Resort & Spa hopes to be able to support the Hotel to get to Green Hotel.

Based on the above problems, the implementation of green practice at Clay Craft Restaurant has not been maximized. Because of that, to make green practice lead to green hotel, the implementation of green practice should maximize and green practice is very important for restaurants to be done. Therefore, the writer is interested in researching implementation of green practice at Clay Craft Restaurant with the title "Implementation of Green Practice Leading to Green Hotel at Clay Craft Restaurant at Renaissance Bali Uluwatu Resort & Spa".

1.2 Problems of The Research

- 1. How is the implementation of green practice at Clay Craft Restaurant at Renaissance Bali Uluwatu Resort & Spa?
- 2. How is green practice lead to green hotel at Clay Craft Restaurant at Renaissance Bali Uluwatu Resort & Spa?

1.3 Purpose of The Research

The purpose of the writer to do this research are:

- To find out the implementation of green practice at Clay Craft Restaurant at Renaissance Bali Uluwatu Resort & Spa.
- To find out green practice lead to green hotel at Clay Craft Restaurant at Renaissance Bali Uluwatu Resort & Spa.

1.4 Benefits of The Research

This research hopefully will bring some benefits both theoretically and practically. The benefits to be obtained in this research are:

1. Theoretical Benefits

Theoretically, this research is expected to provide additional information in supporting other research and can add the list of bibliography in the academic environment. This research is expected to be reference material for the next writer and input for those who read. Moreover, the result of this research is expected to help and support green practice theories that is related to the implementation of green practice leading to green hotel especially in restaurant industry.

2. Practical Benefits

Practically, the result of this research is expected to be useful inputs and guidelines to the company, to creating an innovation, therefore the company able to compete with other Hotel, Beverage and Food business and Clay Craft Restaurant, Renaissance Bali Uluwatu Resort & Spa can protect environment through implementation of green practice.



CHAPTER V

CONCLUSION AND SUGGESTION

5.1 Conclusions

The results of the analysis obtained are related to the implementation of green practice leads to green hotels at Clay Craft Restaurant at Renaissance Bali Uluwatu Resort & Spa, then the writer get several conclusions which will be described as follows:

1. Implementation of Green Practice at Clay Craft Restaurant

Based on the results of interviews with the Beverage and Food Department of Renaissance Bali Uluwatu Resort & Spa, implementation of Green Practice at Clay Craft Restaurant at Renaissance Bali Uluwatu Resort & Spa from the three indicators of green practice and a total of nine sub-indicators used by the writer as a benchmark, that Clay Craft Restaurant Renaissance Bali Uluwatu Resort & Spa has implemented approximately seven sub-indicators of green practice optimally, including Energy and Water Efficiency, Use of Environmentally Friendly Products, Recycling, Pollution Prevention, Using organic products, Serving food made from local or seasonal ingredients, Provide information on food menus that have special characteristics and Donate/funding for the following environmental project. From the three existing indicators, there are two indicator that do not get perfect scores and one indicator that get perfect score. Those indicators got a score of 100 percent for Green Food, 87,50 percent for Green Action, and 50,00 percent for Green

Donation, which means Green Practice indicator has a average percentage value of 79,17 percent. It can be stated that the implementation of Green Practice at Renaissance Bali Uluwatu Resort and Spa has been good. From the 79,17 percent of green practice that has been implemented there are 20,78 percent that hasn't been implemented properly namely, Green Action on composting and Green Donation on statement involved in community project, give education to public about green practice, it can be concluded that the implementation of Green Practice at Clay Craft Restaurant at Renaissance Bali Uluwatu Resort & Spa is High and has been implemented by 79,17 percent of all indicators and sub-indicators of green practice based on the results of interviews and based on the theory of Leonardo, 2014.

2. Green Practice Lead to Green Hotel at Clay Craft Restaurant at Renaissance Bali Uluwatu Resort & Spa

The results of the tabulation of respondent data regarding the relevance of Green Practice lead to the Green Hotel at Clay Craft Restaurant at Renaissance Bali Uluwatu Resort & Spa show an average value of 4 or in a percentage of 79,22 percent, which means that the value is included in the criteria for the value of the High category. There are no average value in "Low and Very Low" category. Of the 36 existing questionnaires that has included indicators of green practice and green hotel, there are six questions in "Medium" category, There are 25 questions in "High" category and there are five questions in "Very High" category.

Based on the data that has been processed that the relationship of green action to green hotel variable has the percentage of 85,25 percent, which means it is included in the assessment criteria for the "Very High" category based on Sugiyono, 2014.

It can be proved from the implementation of using exhaust that supports green action on pollution prevention and support low polluting on the green hotel that has benefit to prevent air pollution for surrounding environment, and the relationship of green food to green hotel variable has the percentage of 75,00 percent, which means it is included in the assessment criteria for the "High" category based on Sugiyono, 2014. It can be proved from the implementation of serving food made from local ingredients such as Babi Bali Asli that supports green food and support recycled material on green hotel by using plate made from clay that can be used more than once. Then, the relationship of green donation to green hotel variable has the percentage of 73,50 percent, which means it is included in the assessment criteria for the "High" category based on Sugiyono, 2014. It can be proved from the implementation of donate/funding bottles, stationary, books to schools such as Kindergartens namely Prema Shanti Bakung Sari and Elementary Schools and directly support green hotel on recycled material. This shows that this green practice can support green hotel by 79,22 percent based on the results of questionnaires.

5.2 Suggestion

Based on the conclusions that have been discussed previously, the suggestions that the writer can give to the Renaissance Bali Uluwatu Resort & Spa related to this research are as follows:

Suggestions or efforts that can be given to Renaissance Bali Uluwatu Resort & Spa, namely Renaissance Bali Uluwatu Resort & Spa, especially Clay Craft Restaurant, should improve the implementation of Green Practice to all indicators that the writer uses as a benchmark, especially the green donation's sub indicator,

namely Involved in community projects, give education to the public about green practice so that the surrounding community is also positively affected by the hotel in the form of education on the importance of implementing Green Practice and one of the sub indicator on green action, namely composting to optimize the implementation of green practice at Clay Craft Restaurant at Renaissance Bali Uluwatu Resort & Spa.



JURUSAN PARIWISATA POLITEKNIK NEGERI BALI

REFERENCES

- Akhir, P., Kandela, S. K., Studi, P., Hotel, A., & Pariwisata, S. T. (2019). Hotel Patra Comfort Bandung.
- Afiyanti, Y. (2008). Focus Group Discussion (Diskusi Kelompok Terfokus) sebagai Metode Pengumpulan Data Penelitian Kualitatif. *Jurnal Keperawatan Indonesia*, 12(1), 58–62. https://doi.org/10.7454/jki.v12i1.201
- Ahyar, H. dkk. (2020). Buku Metode Penelitian Kualitatif & Kuantitatif. Yogyakarta: CV. Pustaka Ilmu. (Issue March).
- Ardiansyah, I., & Chandra, I. A. (2021). Pengaruh Gaya Kepemimpinan Partisipatif dan Penerapan Green Hotel Management Terhadap Kinerja Lingkungan di The Dharmawangsa Hotel Jakarta. *Jurnal Inovasi Penelitian*, 2(3), 965–976. https://stp-mataram.e-journal.id/JIP/article/view/779
- Atzori, R., Shapoval, V., & Murphy, K. S. (2018). Measuring Generation Y consumers' perceptions of green practices at Starbucks: An IPA analysis. *Journal of Foodservice Business Research*, 21(1), 1–21. https://doi.org/10.1080/15378020.2016.1229090
- Azila, N., Noor, M., Shaari, H., & Kumar, D. (2014). Exploring Tourists Intention To Stay At Green Hotel: the Influences of Environmental Attitudes and Hotel Attributes. *The Macrotheme Review*, *3*(7), 33. http://macrotheme.com/yahoo_site_admin/assets/docs/2MR37Gh.19345554. pdf
- Chen, Y.-C., & Chen, Y.-T. (2012). The Advantages of Green Management for Hotel Competitiveness in Taiwan: In the Viewpoint of Senior Hotel Managers. *Journal of Management and Sustainability*, 2(2), 211–218. https://doi.org/10.5539/jms.v2n2p211
- Coleman, B. D., & Fuoss, R. M. (2017). Quaternization Kinetics. I. Some Pyridine Derivatives in Tetramethylene Sulfone. *Journal of the American Chemical Society*, 77(21), 5472–5476. https://doi.org/10.1021/ja01626a006
- Deraman, F. (2017). Green practices in hotel industry: factors influencing the implementation. *Journal of Tourism and Hospitality*, 9(2), 305–316.
- Derianto, P. S., & Kristiutami, Y. P. (2015). Standar Operasional Prosedur Room Service Amaroossa Hotel Bandung. *Manajemen Usaha Jasa Sarana Pariwisata Dan Akomodasi*, 2(1), 5.
- Green Hotel Association. (2022). What Are Green Hotels? http://greenhotels.com/index.php#a (Retrieved 20/02/2022)
- Halim, G. P., Firasko, M., Harianto, A., Petra, U. K., & Indonesia, S. (2021). Kesadaran Konsumen Terhadap Penerapan Green Practice Pada Starbuck Indonesia. 9(1).

- Hieu, V., & Rašovská, I. (2017). A Proposed Conceptual Model of Green Practices in Tourism Industry - A Case of Phu Quoc Island Vietnam. 7(September 2019), 76–87.
- Irawan, A., & Vianney, A. (2017). Pengaruh Green Practice Terhadap Green Consumer Behavior Di the Kemangi Restaurant, Hotel Santika Pandegiling Pandegiling Surabaya. Pengaruh Green Practice Terhadap Green Consumer Behavior Di the Kemangi Restaurant, Hotel Santika Pandegiling Pandegiling Surabaya, 86–101.
- Jiang, Y., & Gao, Y. (2019). Factors that Influence Potential Green Hotel Customers' Decision-making Process–Evidence from China. *Journal of China Tourism* Research, 15(4), 455–477. https://doi.org/10.1080/19388160.2018.1558139
- Kamansing, D. V, Towoliu, B. I., Kumaat, H. M. E., Manado, P. N., & Manado, P. N. (2016). Analisis Hubungan Pengawasan Supervisor Dan Kinerja. *Jurnal Hospitaliti Dan Pariwisata*, 3(nomor 2), 228–232. http://jurnal.polimdo.ac.id/index.php/pariwisata/article/download/114/143
- Krestanto, H. (2021). Strategi dan Usaha Reservasi untuk Meningkatkan Tingkat Hunian di Grand Orchid Hotel Yogyakarta. *Media Wisata*, *17*(1). https://doi.org/10.36276/mws.v17i1.151
- Leonardo, A., Utomo, S. L., Thio, S., Siaputra, H., Perhotelan, M., Kristen, U., & Surabaya, P. (2014). *Green Practices Di Restoran-Restoran Yang Ada Di Surabaya*. 2011, 496–515.
- Ministry of Tourism of the Republic of Indonesia. (2016). *Guidelines for Implementing Green Hotels in Indonesia*. 144. https://www.kemenparekraf.go.id/post/panduan-dan-pedoman-pelaksanaan-green-hotel-di-indonesia
- Mongan, R., Lagarense, B. E. S., & Wowiling, R. A. J. (2014). Analisis Kepemimpinan Supervisor Dalam Meningkatkan Kinerja Karyawan F & B Service Hotel. 45.
- Riyanto, S., & Hatmawan, A. A. (2020). *Metode Penelitian-Slamet Riyanto.Pdf* (P. 373).
- Sinangjoyo, N. J. (2015). Green Hotel Sebagai Daya Saing Suatu Destinasi. *Jurnal Nasional Pariwisata*, 5(2), 83–93.
- Sugiyono. (2016). Metode Penelitian Manajemen. Alfabeta.
- Sugiyono, P. D. (2019). Metode Penelitian Pendidikan: Pendekatan Kuantitatif, Kualitatif, R&D (Cetakan Ke 26). *Bandung: CV Alfabeta*, 1–334.
- Verma, V. K., & Chandra, B. (2018). An application of theory of planned behavior to predict young Indian consumers' green hotel visit intention. *Journal of Cleaner Production*, 172, 1152–1162. https://doi.org/10.1016/j.jclepro.2017.10.047

Wijaya, C. P., & Santoso, T. P. B. (2018). Strategi Pemasaran Dalam Meningkatkan Tingkat Hunian Kamar Pada Hotel Bali Mandira Legian – Bali. *Jurnal Ekonomi Dan Pariwisata*, 13(1), 42–53. http://www.jurnal.undhirabali.ac.id/index.php/pariwisata/article/view/341



JURUSAN PARIWISATA POLITEKNIK NEGERI BALI